

Single Process Initiative

WHAT IS THE SINGLE PROCESS INITIATIVE?

On December 8, 1995, Secretary of Defense William Perry and Under Secretary of Defense for Acquisition and Technology Paul Kaminski announced implementation of the Single Process Initiative (SPI). **SPI transitions contractor facilities from multiple government-unique management and manufacturing systems to the use of common, facility-wide processes.** Using a "block change" modification approach, SPI unifies requirements in existing contracts on a facility-wide basis, rather than on a contract-by-contract basis.

The role of DCMC and its Administrative Contracting Officers (ACOs) is crucial to the success of SPI. Secretary of Defense Perry directed that the ACO assigned to a facility be the single point of contact for this effort. ACOs will lead the coordination and negotiation of contract modifications (block changes) to existing contracts for contractor concept papers/proposals. The contractor must propose and substantiate SPI common processes. However, industry, the military services, the Defense Contract Audit Agency (DCAA), and DCMC must work together and work quickly to take advantage of this initiative.

SPI is the key to DoD Acquisition Reform efforts; it provides a method to implement acquisition reform goals in contracts today. It is intended to reduce contractor operating costs and achieve cost, schedule, and performance benefits for the government. The benefits of SPI are more efficient, consistent, stable processes with greater ease of contract administration for both contractor and government and savings for the taxpayer.

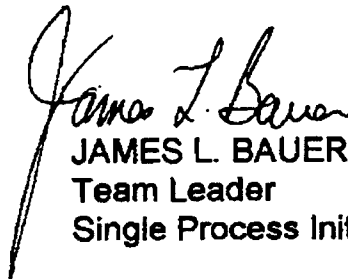
A Block Change Management Team has been established at DCMC Headquarters in Fort Belvoir, Virginia, to assist ACOs and other functional specialists in the implementation of SPI. The team includes representatives from the Office of the Secretary of Defense, Military Departments, Defense Logistics Agency, Defense Contract Audit Agency, NASA, Federal Aviation Administration, and Office of the DoD Inspector General.

Authority and implementation direction for this initiative is provided in: SECDEF memo, Common Systems/ISO-9000/Expedited Block Changes, December 6, 1995; USD(A&T) memo, Single Process Initiative, December 8, 1995; DCMC memo, Adoption of Common Processes at Defense Contractor

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Facilities, December 11, 1995; ASA(RD&A) [Army] memo, Common Process Facilities Initiative, December 21, 1995; DCMC memo, Single Process Initiative, Statutory Changes or Regulatory Deviations, April 19, 1996; DCMC memo, Reinvention Laboratory for Reducing Oversight Costs, April 25, 1996.

This is the first in a series of SPI information sheets. Please contact the Single Process Initiative Team at DCMC Headquarters at (703) 767-2471 if you have any questions concerning the Single Process Initiative.



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(For Information Only - Not Official Policy) This is the first in a series of Single Process Initiative (SPI) information sheets. These information sheets are intended to facilitate implementation of SPI and are for internal use by Defense Contract Management Command (DCMC) personnel.